

# Table of Contents

## INTRODUCTION

Table of Contents.....	1
Transmittal Letter.....	3
City Manager Form of Government .....	6
The City of Cedar Rapids Organizational Chart.....	7
Cedar Rapids Principal Officials .....	8
Mission Statement.....	9
Vision Statement.....	10
Statement of Values .....	11
Resolution Adopting CIP.....	12

## OVERVIEW

CIP Process and Criteria .....	13
Financial Management Policies .....	14
CIP Definitions .....	15
CIP at a Glance .....	16
CIP Revenues by Source, Pie Chart.....	17
CIP Revenues by Source, Totals for Five Year Program ..	18
CIP Revenues by Source, Five-Year Plan by Fiscal Year.....	19
Revenues: Summary of Capital Projects by Fund .....	20
CIP Expenditures by Fiscal Year, Bar Chart .....	21
CIP Costs by Project Area .....	22
Expenditures: Summary of Capital Projects by Fund.....	23

## PROJECT RESOURCES

Summary of Public Works Facility Constr. by Project.....	24
Summary of Street Construction by Project .....	25
Summary of Storm Sewer Construction by Project.....	33
Summary of Bridge Construction by Project.....	37
Summary of Traffic Construction by Project.....	39
Summary of Park Improvements by Project.....	41
Summary of Fire Improvements by Project.....	43
Summary of Forestry Improvements by Project.....	44
Summary of Police Improvements by Project .....	45
Summary of Recreation Improvements by Project.....	46
Summary of Riverfront Improvements by Project.....	47
Summary of Ushers Ferry Improvements.....	48
Summary of Veterans Memorial Building by Project .....	49
Summary of Library Improvements by Project .....	50
Summary of Animal Control Improvements by Project ....	51
Summary of Downtown Improvements by Project .....	52
Summary of Trail Improvements by Project .....	53
Summary of Urban Renewal Improvements by Project ....	54
Summary of Miscellaneous Construction by Project.....	55
Summary of Airport Construction by Project.....	56
Summary of U.S. Cellular Center Const. by Project .....	57
Summary of Ice Arena Construction by Project .....	58
Summary of WPC Construction by Project.....	59
Summary of Water Construction by Project.....	60

# Table of Contents

## (Continued)

Summary of Parking Construction by Project .....	62
Summary of Sanitary Sewer Construction by Project .....	63
Summary of Five Seasons Trans. Constr. by Project.....	67
Summary of Golf Construction by Project .....	68

### PROJECT COSTS

Summary of Public Works Facility Constr. by Project.....	69
Summary of Street Construction by Project .....	70
Summary of Storm Sewer Construction by Project.....	78
Summary of Bridge Construction by Project.....	82
Summary of Traffic Construction by Project.....	84
Summary of Park Improvements by Project.....	86
Summary of Fire Improvements by Project.....	88
Summary of Forestry Improvements by Project.....	89
Summary of Police Improvements by Project .....	90
Summary of Recreation Improvements by Project.....	91
Summary of Riverfront Improvements by Project.....	92
Summary of Ushers Ferry Improvements.....	93
Summary of Veterans Memorial Building by Project .....	94
Summary of Library Improvements by Project .....	95
Summary of Animal Control Improvements by Project .....	96
Summary of Aviation Improvements by Project .....	97
Summary of Downtown Improvements by Project .....	98
Summary of Aquatic Improvements by Project.....	99
Summary of Trail Improvements by Project .....	100
Summary of Urban Renewal Improvements by Project ..	101
Summary of FMIS Improvements by Project.....	102
Summary of Miscellaneous Construction by Project.....	103

Summary of Airport Construction by Project.....	104
Summary of U.S. Cellular Center Const. by Project .....	105
Summary of Ice Arena Construction by Project .....	106
Summary of WPC Construction by Project.....	107
Summary of Water Construction by Project.....	108
Summary of Parking Construction by Project .....	110
Summary of Sanitary Sewer Construction by Project .....	111
Summary of Five Seasons Trans. Constr. by Project.....	115
Summary of Golf Construction by Project .....	116

### CITY DEBT

Debt Planning/Structure.....	117
Debt Limit, Capacity Comparative .....	118
City Debt and Capacity Comparative by Fiscal Year, Bar Chart.....	119
Tax Supported Bond Issues, Bar Chart.....	120
Comparative Debt Service Levy, Bar Chart .....	121
Debt – Ten Year Payout Percent of Total Debt, Bar Chart.....	122
Debt Retirement Sources, Pie Chart .....	123